

INVESTMENT OPPORTUNITY



UGANDA: PEOPLE RECEIVE SPIRITUAL NURTURE AND HEALTHCARE

CLINIC PLANS CONSTRUCTION OF STAFF HOUSES TO IMPROVE ITS DELIVERY OF SERVICES



Among those celebrating the completed medical center are the Rev. Canon Jovahn Turyamureeba (second from left) and next to him, Judy Willson, president of Nyakishenyi African Mission. On the far right is Collins Mutungi, chairman of the committee.

PROJECT OVERVIEW

CONTEXT: High poverty and illiteracy rates continue to affect Uganda. The country's population struggles to access much-needed health services, especially in rural areas. HIV prevalence rates are high especially in rural areas. People there are poor and cannot afford medical care; health services also require traveling long distances. The infant mortality rate is high and, in most cases, it is due to preventable and curable illnesses.

NEED: The Anglican Diocese of North Kigezi, working through its outreach arm, the Nyakishenyi African Mission, built the Nyakishenyi Medical Center to help alleviate health problems among the people of Kigezi. The 16-room medical center has a general ward, maternity ward, laboratory, dispensary and treatment rooms. It is fully equipped with medical equipment and supplies. In order to accommodate the staff's medical personnel, the clinic will also build a staff house. However, since the staff house has not yet been completed and the center lacks funds to hire the staff to run the medical center, the diocese has not realized its goals.

SOLUTION: This project funded by the Anglican Relief and Development Fund will allow the Nyakishenyi African Mission to complete the staff house and recruit the staff to run the Nyakishenyi Medical Center. The center's goal is to offer much-needed healthcare services to the people of Nyakishenyi and Kigezi and reduce the number of deaths from treatable illnesses. Healthier residents are more likely to be economically productive and able to improve their lives. The health center will also offer immunizations and conduct HIV/AIDS awareness campaigns.

LIFE IMPACT

Benefits 809 people, some in multiple ways:

- 100 women will receive prenatal care at the medical center, as evidenced by the center's records
- 500 children will seek services at a clinic, as indicated by the center's records and reduced infant mortality
- 200 people will access health services and receive treatment, as indicated by the center's records
- 9 members of staff will benefit from regular income as a result of employment at the medical center

PROJECT PROFILE

ID: ARDF-0716-Kigezi

Lead Ministry

ANGLICAN DIOCESE OF NORTH KIGEZI



LIVES IMPACTED 809

SECTOR HEALTHCARE

AMOUNT REQUESTED \$69,000

COST PER BENEFICIARY \$85.29

TIMELINE 1 YEAR

IN THEIR OWN WORDS

"Before Nyakishenyi African Mission was introduced in our village we had no access to clean and safe water. I was traveling [.30 miles] to access water [from] springs, which were very [small], and this would sometimes compel me to fetch water from streams and this kind of water was contaminated. I was amazed when Nyakishenyi African Mission informed us that gravity water will be extended to our community. ... Since the construction, I now don't have to travel long distances to get clean water, and on top of that, this water is clean and safe for human consumption."

— Jane Mwesigwa, 48-year-old resident of Nyakishenyi, Kigezi, Uganda

IMPLEMENTER FINANCIALS*



This project adheres to some or all of this sector's established best practices

INCOME	2013	%	2014	%	2015	%
Income: Transfers form Nam USA**	32,201		30,500		29,650	
TOTAL	32,201	100	30,500	100	29,650	100
EXPENDITURES	2013	%	2014	%	2015	%
Programs	29,594		32,599		27,736	
TOTAL	29,594	100	32,599	100	27,736	100
SURPLUS / (DEFICIT)	2,607		(2,099)		1,914	

NOTES:

* Income and expenditures reported in U.S. dollars

** financial statements of Nyakishenyi African Mission (NAM)

INCOME: Annual income for each of the three years under review was more or less consistent, although it went down by 8 percent from 2013 to 2015. The only source of income seems to be transfers from NAM USA. Each year's operations ended with an available cash balance, and the balance carried forward at the end of 2015 was \$7,790.70.

EXPENSES: Most expenses were for programs, so there is no breakdown among program, personnel and administration. In total, expenditures dropped 6 percent during the three-year period. This is in line with the reduced income. The highest expenditure was in 2014, and it was in excess of the income raised for the year. However, the balance brought forward from the previous year was available to fill the gap.

RISK ANALYSIS



Low: 1, Low/Medium: 2, Medium: 3, Medium/High: 4, High: 5



CONCEPT: 1

The clinic will give rural communities ongoing access to medical care and provide a base for preventive healthcare services that are needed in Western Uganda. This project will give people in North Kigezi an opportunity to access health services without traveling long distances.

PROGRAM DESIGN & EXPERIENCE: 2

Nyakishenyi African Mission, Kigezi Diocese, has done much development work for the community for more than 20 years, but it has not operated a project that provides health services except for a mobile clinic. This risk will be mitigated by hiring professional doctors and working hand in hand with the superintendent of nearby Rugarama Hospital.

LEADERSHIP: 2

The staff house will be built under the supervision of a team that is in good standing with the church. The project leader is a trained social worker and priest who is supported within the community. Because this type of project is new to the diocese, it is collaborating with another hospital.

FINANCIAL CONTROL: 2

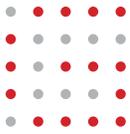
Nyakishenyi African Mission, Kigezi Diocese, has stable management and secure methods of fund transfer, but its financial statements are not externally audited, and the project size is quite large compared to its operating expenses. The organization also lacks independent governance, as all are members of the Anglican Church.

SUSTAINABILITY: 2

Nyakishenyi African Mission has strong endorsement from the community and the Anglican Church of Uganda. Although the diocese requires financial assistance at this time, the project does not expect to need continued outside funding once the staff houses are built. Any renovations needed can be handled through the church building fund. Also, patients will generally be paying a fee to access the health services and these fees will help run the facility in subsequent years.

EXTERNAL: 2

Uganda has enjoyed political stability for more than 20 years, and the implementer is not relying on a third party to complete the project. However, inflation in Uganda is high, which could increase the estimated construction costs and delay the project's completion. Additionally, the process for selecting a skilled and experienced contractor must go through the approval process of various diocesan



LEADERSHIP PROFILES

The Rev. Canon Jovahn Turyamureeba is the project coordinator for Nyakishenyi African Mission. His background includes:

- a bachelor's degree in divinity from Bishop Tucker Theological College, Mukono, Uganda
- a master's degree in theological studies from Virginia Theological Seminary, Alexandria, Virginia
- more than 20 years of experience in community service, promoting community participation and ownership of the development process
- acting as Deputy Principal for Bishop Barham University College, Kabale, Uganda

REFERENCES

"The work of Nyakishenyi African Mission is really credible as they offer solutions to the community of Nyakishenyi. Their education project has enabled children who would not have had access to education [to] get an opportunity to go to school. For instance, a child they educated is currently at the university [studying] pharmacy. ... In summary, all their projects are credible and I highly recommend them because for a long period of time their projects have proved to give sustainable solutions to the people of Nyakishenyi."

– Robert Musinguzi, Kigezi Ankole Anglican Youth Missioner, Western Uganda

"I know [the] Rev. Canon Jovahn Turyamureeba personally. He has the ability to identify a need within the community and also look for ways of finding the solution, which is a positive to development work. He is a trustworthy person and very passionate about the people he serves. He is trusted with resources knowing that they will reach the community. As Nyakishenyi African Mission, they have approached me for information regarding health issues, and through my advisory role, I have seen their passion to help the people of Nyakishenyi."

– Dr. Gilbert Mateeka, superintendent, Rugarama Hospital, Rugarama, Uganda

BEST PRACTICES

Based on The GRID's research, this project adheres to the following best practices:

- Promotes community participation and ownership of the development process and provides spiritual growth within target communities
- Implemented by individuals living and working in the culture and therefore less dependent on ongoing external support
- Represents a long-term investment, maintains pre-existing relationships and mobilizes local capital

RESEARCHER'S STATEMENT



Juliet Mbabazi
Sr. Research Analyst
July 2016

Building this staff house will benefit the church and the community. Given that other health facilities are located far away, people tend to neglect treating curable diseases, especially among children, which has been part of the cause for high infant mortality rates. The availability of this health facility will enable people to address health issues in their families. In

addition, immunizations and many other health campaigns will be much closer to the people of Nyakishenyi. By increasing access to essential health services, such as immunizations and case management of common diseases, this project has the potential to greatly reduce the mortality rate in Western Uganda.

IMPLEMENTER'S INSPIRATION

*"If you remain in me and my words remain in you, ask whatever you wish and it will be done for you."
– John 15:7, NIV*

HOW TO FUND THIS PROJECT

PROJECT RECAP

ID - ARDF-0716-Kigezi
Timeline - 1 year
Requested - \$69,000
Modified - 080116

For information about the Fund or Projects, write to:
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