

The Anglican Relief and Development Fund[®]



POWERFUL PARTNERSHIPS _____ TRANSFORMING OUR WORLD



FRIENDS,

We can't believe another fiscal year for ARDF has already ended! Did you know that we will celebrate 20 years as an organization next year? It is a humbling experience to look back and realize where the Lord has brought us. **Thank you** to those who have been with us for the long haul and to those who are new to ARDF. As we look toward the future, we are excited to take some next S.T.E.P.S. as an organization.

SCALE – We want to increase the scale of our organization so we can partner with more churches around the world for disaster response and development projects. This year we received 71 project applications, but will end up approving only around 10 or 11 of those projects. We are excited to imagine new and improved ways to increase our revenue. If we can increase our scale, we can partner with even more local churches annually to bring the tangible love of Christ to their communities.

TOGETHER – We get to do this work together. We want to strengthen our community of partners, donors, and churches, getting to know you better and providing ways to make more meaningful connections in person, on the phone, and virtually.

EXPAND – Our Domestic Disaster Response Network is growing like crazy! We want to keep this momentum going, thankful for the wonderful support and involvement of so many talented individuals across the country. We dream of the day when every Anglican Church in the US can partner with ARDF for domestic disaster response and Anglicans are known for helping their neighbors and sharing the love of Christ after a natural disaster.

PILOT – Over the last several years, ARDF has been bold to pilot new projects. From a loan that serves as rotating capital for sustainability projects in Kenya, to our new "hitch a trailer and go" program for US Anglican churches who want to get involved in disaster response, we are trying new things. We don't want this curiosity to stop! We are looking to pilot more new projects and initiatives in the USA and around the world.

STRENGTHEN – We want to strengthen our infrastructure. We are working to streamline as many things as possible, ensuring we have proper policies and staff, and creating long term strategies. We want to grow into a beautiful and mature oak that will serve others in righteousness for decades to come.

We are thankful to share this Annual Report with you, and even more thankful that you have been a part of our story. Your support as we take these next S.T.E.P.S. makes us excited and confident that together, we can come alongside churches all over the world to effectively share the love of Christ.

Blessings,

The Rev. Dr. Jake Stum *Executive Director*



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ARDF connects Anglican churches with resources as they meet the needs of their communities, expanding the Kingdom of Christ through their work. We are the silent partner in the background, working through the local church to encourage families and communities with practical help and solid solutions through a living Gospel that feeds body, soul, and spirit.

WHAT IS **ARDF**?



Did you know there are over 85 million Anglicans around the world? We are part of a global family! It makes sense for us to leverage this massive network of believers, connecting through local Anglican churches in more than 40 countries! We support these local leaders as they meet the needs of their communities through tangible acts of compassion.



Relief is the one place we work both domestically and internationally by resourcing churches that are providing relief to survivors after a disaster. Internationally, we work to provide needed funding for crisis response, getting funds quickly into the hands of our partners on the ground. We approach domestic disasters in the same way, but in addition to providing funding we have opportunities to volunteer through our Domestic Disaster Response Network.

If there are no Anglican churches in the region, we get referrals from Anglicans and then partner with like minded churches to get relief to the people who need it most. We prioritize working through churches because they continue to invest and build relationships in the community long after first responders leave.



We invest most of our resources in Community Development Projects because sustainable projects help communities flourish over the long term. Local leaders identify needs in their communities and apply for a grant. A board of Anglican leaders, majoritively from the Global South, approve our largest projects. ARDF contributes by bringing a rigorous system of monitoring and evaluation by an independent researcher, creating a level of accountability to each project. This in turn fosters projects that are sustainable with long-term impact. ARDF Development Projects work in six main sectors and often fall into more than one category: Community Development, Economic Empowerment, Education, Evangelism and Discipleship, Food Security, and Health.

As a fundraising organization, we are honored to play a role in resourcing our partners and we get excited when we can help them accomplish their visions and goals for their communities. As we come alongside our partners, we know that ARDF is not the hero – our leaders on the ground are! When a community sees positive change, we want them to turn to the local church. We recognize the value of the local church in

transforming communities though changed lives and changed hearts.



HELP SPREAD THE WORD





GLOBAL IMPACT SINCE 2004



OUR PARTNERS IN RELIEF AND DEVELOPMENT

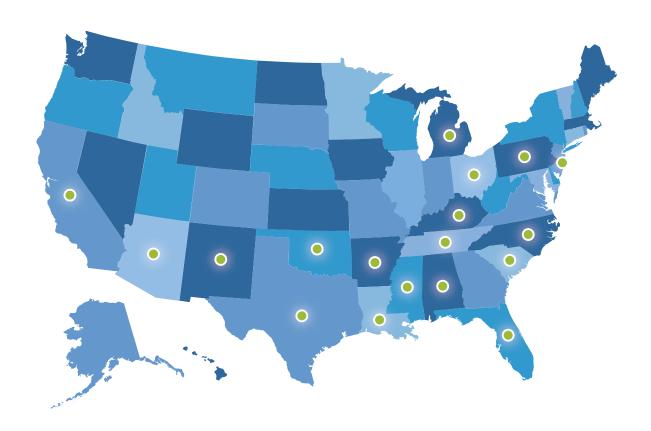
Angola, Argentina, Bolivia, Botswana, Brazil, Burundi, Cambodia, Cameroon, Chile, China, Cuba, The Democratic Republic of Congo, Egypt, Ethiopia, Ghana, Guatemala, India, Indonesia, Japan, Kenya, Madagascar, Malawi, Malaysia, Morocco, Mozambique, Myanmar, Nepal, Nigeria, Paraguay, Pakistan, Peru, Philippines, Rwanda, Sierra Leone, South Africa, South Sudan, Sri Lanka, Sudan, Syria, Tanzania, Thailand, Togo, Turkey, Uganda, Zambia

DEVELOPMENT PROJECTS

- 230 PROJECTS COMPLETED
- \$14.5 MILLION COMMITTED
- 40 COUNTRIES

DOMESTIC RELIEF

Alabama, Arizona, Arkansas, California, Florida, Kentucky, Louisiana, Michigan, Mississippi, New Jersey, New Mexico, North Carolina, Ohio, Oklahoma, Pennsylvania, South Carolina, Tennessee, Texas



DEVELOPMENT HIGHLIGHTS

Cambodia – Church Building **Uganda** – Health Clinic **Madagascar** – School **Kenya** – High School

RELIEF HIGHLIGHTS

Syria, Turkey – Earthquake Relief Myanmar – Famine Relief Pakistan – Flood Relief Madagascar, Mozambique, Malawi – Cyclone Relief

DOMESTIC DISASTER NETWORK PARTNERS





RELIEF EVENTS

- 84 RELIEF EVENTS
- **\$4.4** MILLION GIVEN
- 26 COUNTRIES
- 18 US STATES









DEVELOPMENT HIGHLIGHT: ONE CONGREGATION'S FAITHFUL PRESENCE IN CAMBODIA

Cambodia – gorgeous landscapes, rich culture, and an incredible story of Christian resilience and rebuilding. 2023 marked the 100th anniversary of protestant missionaries in the country, working to plant churches and translate the Scriptures into the local language. Cambodian Christians celebrated in the capital city of Phnom Penh with a two day festival this past January. A living testimony of God's faithfulness, the Cambodian protestant church has been rebuilt a few times in it's short history, most notably starting from scratch after the brutal Khemer Rouge regime ended in 1979. Christians have not only persevered through trials, but they have increased their numbers, faithfully proclaiming the Gospel by living in love towards their Bhuddist neighbors.

One little Anglican church, located in the remote yet beautiful Pursat region, knows what it means to faithfully serve in the midst of rebuilding. Over 20 years ago, the congregation came together and built a small church, raising the funds to do so themselves. Most towns and villages in Cambodia lack a Christian presence (new church plants are more common in cities), so this congregation became a beacon of Christ's light in the surrounding community. With around 60 members - many of them children! - they faithfully preach the Gospel and model Anglican practices of worship, witness, and fellowship as they reach out to their neighbors. And the Lord has blessed their efforts! Around 180 people per year take part in the church's community outreach programs – over double the size of the congregation!

However, 20 years of termites and heavy rains wreaked havoc on their little building. Termites in Cambodia are rampant, and water during the rainy season flows into the holes which termites create and causes the foundations of structures to crumble and collapse. The wooden pillars of the little Anglican church became so infested with termites that the building began to lean to one side! Despite unsafe conditions, the congregation continued ministering to their community, but something had to be done to ensure their tangible longevity and promote their ability to share the Gospel for years to come.

In 2022, ARDF approved a grant of \$37,200 to support the rebuilding of this little church. Using materials such as steel instead of wood, they will no longer have to worry about termites and the rainy season. This congregation is thrilled, never dreaming they would have such a beautiful and permanent structure. Faithful rebuilding while modeling Christ's love and perseverance is a beautiful testimony of the church in Cambodia, and we are excited to see how the Lord continues to work in the Pursat region through this wonderful congregation!

ARDF IS HONORED TO SUPPORT LOCAL CHURCHES ALL OVER THE WORLD! **READ ABOUT MORE ARDF DEVELOPMENT PROJECTS ON OUR WEBSITE.**



BIG HEARTS & BIG IMPACT

WHY WE LOVE ALL OUR DONORS



One of the most beautiful things about working for ARDF is hearing stories of local churches ministering to their surrounding communities. Through development projects or disaster response, the local church is constantly reaching out with the love of Christ – and we get to share these amazing stories! We have intentionally kept this focus on our partners, desiring credit and credibility to go towards the church instead of us. This inspires trust from the community towards the church, and furthers their ability to shine brightly with Christ's love.

However, this means that we don't often talk about the other side of our organization – our amazing donors! Our donors enable this work to continue and even to expand through their support. We are so encouraged by these amazing and generous people that we want to share their inspiring stories here. Whether major donors with plenty or those who contribute what pocket change they have, each person who gives to ARDF cares deeply about the world around them and is taking action to share the hope Christ brings! This vision inspires us, brings support to our global partners, and keeps us all moving toward the mission of sharing God's love through the local church.

One amazing couple* has funded an entire development project annually, choosing one of our globally approved projects each year and making sure it is implemented in a timely manner. We recently had the joy of introducing the husband to one of the grant recipients for a school they helped to fund. It was one of the highlights of our year to watch our donor hear first-hand about the massive impact the school continues to have in such an impoverished region of the world. The mutual joy between our donor and our global partner was palpable. While not everyone is able to fund entire projects or hear first-hand accounts of their success, we want each and every one of our donors to know that they instill this same encouragement and joy in us and our grant recipients. We are the body of Christ together, working with each other for the benefit of the Kingdom of God.

But what about the pocket change? Can that really make the same sort of difference? Another inspiring couple* proved that yes, it could! In January of 2016, their small church had no missional outreach. This left some members concerned about how to live out their Chistian faith, but what could a small church do? After prayer and counsel, the church decided to start with pocket change, and chose an ARDF project to support. Using small mason jars labeled "Change For Change," each family took one home to fill up with spare coins. They specifically raised the amount necessary to purchase seeds for farmers participating in an agricultural project, creating a tangible and achievable goal. This helped the church realize they could contribute, and it wasn't long before all those small jars of change were brought together, counted, and sent to ARDF. In 2017 they formed an Outreach and Missions Team, bringing together people who were already involved in local and foreign missions. This group became instrumental in the growth and the missional mindset of their church, which is now thriving and has supported numerous projects!

Both of these stories highlight how amazing our donors are, no matter who they are! **From large to small, it's the people who have the heart to take action and give of themselves who make a difference**. Through their generosity and care, they keep the global body of Christ connected and spur on the work of the local church. We couldn't be more thankful to do our work at ARDF with such an amazing group of people. Thank you to **you** – our donors! Your gifts are making a massive difference in the world.

*Not surprisingly, our donors share our vision of being the silent partner and desire to see the local church shine, so when we asked if we could share a few stories, they asked to remain anonymous.



INTERNATIONAL RELIEF HIGHLIGHT: EAST AND CENTRAL AFRICA

In early May 2023, heavy rains caused flooding and landslides in Rwanda, Uganda, and the Democratic Republic of Congo. This disaster happened on the heels of ARDF's visit to Rwanda for the Global Anglican Future Conference. Many representatives from churches all over the ACNA attended this global gathering of Anglicans, and watched with particularly heavy hearts as **the rains destroyed homes and took lives in the region that had just hosted them.**

ARDF responded quickly to the natural disaster, and so did many churches and organizations in the ACNA. We were heartened by the way various dioceses and missions organizations shared the news in their email newsletters or social media. We know that relationships matter, and we are thankful for the many partnerships and supporters we have across the ACNA! Individual donors and churches from across North America gave towards the relief efforts, supporting local African churches caring for survivors of the floods. The Diocese of San Joaquin specifically joined by raising over \$20,000 for relief in Uganda, and ARDF-Australia even partnered with us to send funding to Rwanda. Together, we were able to send over \$50,000 to the DRC, Rwanda, and Uganda.

We've received some touching reports from our partners on the ground, sharing about their work and the response of the community. In one report, the Anglican Church of Rwanda recounted the tragedy sharing how the Cathedral of Karongi Diocese in Rwanda opened their doors to the survivors of the floods:

After the torrential rain . . . some people died on the spot, others [were swept away] and got lost for sometime and others were kept in the ruins of their houses. Many others were injured and others left totally traumatized. Houses, animals, crops, and merchandise in stores were destroyed and people were left hopeless and helpless. On 3rd May the Cathedral opened to welcome survivors for providing shelter, counseling and immediate aid. [The Cathedral hosted] 360 people who were living in the church building.

Rt. Rev. Jean Pierre Methode Rukundo, the Bishop and Development Officer, shared how for him personally **the disaster was an occasion to reconcile the Church with the community.** Because many were killed in different church buildings during the 1994 Genocide, there is a lingering spirit of distrust and resentment towards the church. By reaching out to the community with physical, emotional, and spiritual aid after the flooding, Bishop Rukundo shares how "the community once again has seen that the Church is a place for hope, a place for rescue."

In another report, our partners detailed how the church worked with district officials to distribute rice, flour, beans, soap, and cooking oil. The mayor of the district recognized the efforts of the church "for the support handed over to Musanze District and also for the good partnership and collaboration between the two." **The relief efforts of the church showed their commitment to the poor and needy in the community.**

We are thankful for the many partners and donors who supported our brothers and sisters in Central and East Africa through prayers and donations.

READ ABOUT MORE ARDF CRISIS RELIEF ON OUR WEBSITE.



THE FABRIG
OF LIESERVING THROUGH
DOMESTIC DISASTER
RESPONSE

After flooding, most people think of disaster response as mucking flooded homes and clearing trees and other debris. While these are necessary tasks during emergency response, additional long-term recovery involves so much more, and means a lot to survivors of a natural disaster. Such was the case this last April, as ARDF and four volunteers joined the North American Lutheran Church in Hazard, KY, to serve three families after the July 2022 flooding in Appalachia.

Deacon Betty Budyka, from St. Luke's Anglican Church in OH, decided to join our disaster response trip at the last minute. Not knowing what to expect, Deacon Betty arrived at our host church and joined one of three teams to rebuild a home on Lost Creek. With a gift of pastoral care and experience as a hospital chaplain, Deacon Betty sought the Holy Spirit to show her how to minister to the spiritual and emotional needs of the family.

On day one, it didn't take Deacon Betty very long to see what was needed to make the partially reconstructed house a home again. She began collecting and cleaning personal belongings that had been lost to the rock, sand, and water of the flood, plucking them from the messy front yard. She began restoring previously collected items that were in boxes on the front porch – a front porch unusable because of the stacks of salvaged family items collected on it.

One day, she noticed a quilt in the back of a tumbled and totaled SUV in the creek bottom. Upon inquiring about the quilt, Deacon Betty and another volunteer, Mary Beth Lee, learned that it had been lovingly made for a young woman by her great grandmother. While on break, Deacon Betty and Mary Beth delicately removed the quilt from the back of the SUV and washed it in the creek before hanging it out to dry. The quilt was then presented to the young woman. How joyful to receive such a restored treasure! The young woman never thought she would see that quilt again.

Many survivors of natural disasters give up hope of having a semblance of the life they had prior to the catastrophic event. Their lives are turned upside down as they are forced to start over. This is an emotionally difficult thing to bear, let alone process, and that is one reason why Spiritual Care is an integral and important part of disaster response. As physical houses are rebuilt, we can also help to restore the treasured memories represented in personal items which were lost, broken, or ripped apart by the water and wind of a storm. When Deacon Betty restored personal items, cleaning and drying things like curio cabinets or toys played with by grandchildren, the owner of the house could share her associated memories. This process allows a renewed sense of normalcy in life to begin. Simply listening is a beautiful and vital ministry!

The cluttered front porch was slowly cleared off as items were restored and returned to their rightful places. By the end of the trip the owners had a porch, complete with vases of wildflowers, to sit and enjoy each other's company – an experience they hadn't shared in nine months.

Interested in volunteering, but unsure if you have the right skill set? You may not feel equipped to serve in disaster response, but the testimony of Deacon Betty shows how even if you are unsure, simply saying **Yes!** to serving others in little ways can help to restore normalcy in the lives of others. You do not need to know how to clear debris or use power tools to help – oftentimes the little things, like cleaning toys and listening to stories, become just as important to the ministry of disaster response.

By Tommy Lamb, Director, National Disaster Response

LEARN MORE ON OUR WEBSITE!









WAYS TO GET INVOLVED

- Spiritual Care
- Parish Disaster Response Coordinator
- Photographer
- Youth or Adult Mission
- Logistics
- Communications
- Food Service
- Partnerships
- Medical
- Lodging/Hospitality
- Construction
- Debris Removal
- Pet Care
- Runner
- Administration
- Childcare
- Children's Activities/VBS
- Virtual/Remote Support
- Phone Tree

WHAT ABOUT THOSE PESKY ADMIN FEES? WHY ADMINISTRATION MATTERS IN MISSION

Administrative fees continue to be a topic of conversation in the nonprofit world. Several years ago it was discovered that many nonprofits were charging astronomical admin fees, effectively redirecting money from the presented cause and toward the organization's internal budget. Donors, rightfully so, have rebelled against this, now asking smart questions around the tough topic of admin fees and overhead percentages.

It is a dilemma. Every nonprofit wants to see every dollar raised going towards the cause they care about. However, each organization also has to figure out how to cover the cost of administration, remembering that every organization is only as good as the people who work for them. But how does this issue fit into mission? ARDF wants to be a resource for Anglican churches meeting development or relief needs in their communities. **Even though admin fees may appear tangential to this goal, they are actually an incredibly important part of good stewardship which bears witness to Christ.** Without our amazing staff, ARDF would not be able to operate as we do – and this makes admin fees a necessary part of our mission.

There are many ways to approach administrative fees. Because of this, I'm always a little skeptical when I hear of organizations that advertise no such overhead, and it makes me want to investigate further. In the worst circumstances, organizations may not take the time to vet situations properly or be transparent about the fees taken. In the best circumstances, organizations may find donors or alternative streams of income to cover these costs, and can then claim to take no admin fees from other donors While the second scenario is an amazing strategy, ARDF is not yet at the point where we have enough stakeholders willing to give toward administration to completely cover these costs. In the meantime, we've wrestled with how to steward our organization well and take only what is necessary to function while ensuring money donated gets to the intended place. We are hoping to thread the needle of ensuring organizational stability, doing proper due diligence, and **making sure that** every dollar contributes to the work the Lord has given us to do.

Historically, ARDF took an admin fee of 15% only on relief giving. While this meant that 100% of every dollar donated to development projects went to the project, it was unsustainable, and we also felt like 15% on every dollar for relief was a bit too high. Instead, we have moved towards a 10% admin fee on all giving. Why would we change our approach? One reason is to provide the necessary sustainability, but another reason is just as important. Our dedication to researching, monitoring, and evaluating all funds granted is an integral piece of who we are - and why our projects have long term success! Even after a donation is sent to a partner, we work hard to follow up with them to ensure the money was utilized as intended. Doing our due diligence takes a significant amount of staff time and effort, not to mention the costs of wire transfers and bank fees necessary to move funding from the US to our partners overseas. We care enough about the health of our partners and their long term needs to do everything in our power up-front to help them succeed.

As a growing nonprofit, we are always fine-tuning our best practices and looking towards transparency, and we believe it is well worth the 10% fee to make sure this happens. We intend to always keep our administrative costs as low as 10%. **Thank you to our undesignated givers and Proven Partners for helping us keep this fee low!** We've learned so much over the years, and we continue to learn from our partners both stateside and abroad. We are honored to continue this mission together, knowing that **nothing – especially administration – is too small to be considered an opportunity to demonstrate the love of Christ.**

By Rev. Dr. Jake Stum, Executive Director







Founded in 2004 with the support of the Bishop Robert Duncan, ARDF consciously adopted an organizational model intended to strengthen international relationships based on mutual respect and a shared faith in Jesus Christ. To achieve this end, a board of Archbishops leads ARDF. Representing orthodox Anglican Provinces in the Global South, they are crucial in determining priorities, approving large development grants, and keeping ARDF firmly linked to the local church.

GLOBAL COUNCIL

COMPRISED OF:

- Designated Anglican Primates and Archbishops from the Global South
- Anglican Leaders from the National Organizations

RESPONSIBLE FOR:

- Setting strategic direction • Approving development
- projects • Reviewing research for potential projects
- Reviewing completed projects
- Keeping ARDF connected to
- the Global Anglican Communion

FOUNDING NATIONAL ORGANIZATIONS

COMPRISED OF:

ARDF Australia ARDF Canada ARDF US

RESPONSIBLE FOR:

- Research, monitoring, and projects and proposals
- Fundraising • Communications
- Anglican churches globally • Dispensing development or relief

OUR HISTORY

OUR GLOBAL STRUCTURE

evaluation for development

• Building relationships between

funding to on-the-ground partners

NEW NATIONAL ORGANIZATIONS

COMPRISED OF:

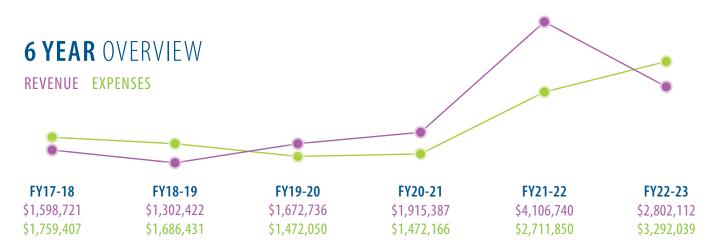
ARDF Kenya ARDF Egypt

RESPONSIBLE FOR:

- In country research, monitoring, and evaluation
- Approving in-country and regional grants
- Dispensing disaster relief to on-the-ground partners

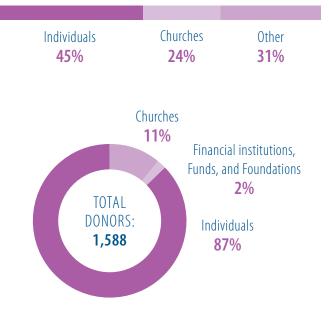
FINANCIAL SUMMARY

ARDF is committed to careful stewardship and financial transparency. We consider every donation a sacred trust and have been working hard on lowering our expense ratio while growing our revenue by 16-20% year over year. FY 2021-2022 included over \$1M in revenue for the war in Ukraine. A portion of those funds were still being held at the end of the fiscal year as we continued to identify and fund ongoing needs on the ground. In addition, we sent approximately \$300,000 more in project funds and \$140,000 more in relief funds in FY 2022-2023 vs FY 2021-2022, increasing our expenses for this fiscal year.



2022-2023 FISCAL YEAR*

TOTAL REVENUE: **\$2,802,112**





* Due to the nature of our work, ARDF frequently raises the entire amount for our approved Development Projects at once and then disburses the funding over time as our partners are ready to receive it. Depending on the timing of each project, this sometimes results in our expenses exceeding our revenue in a given fiscal year. ARDF's fiscal year runs from July 1 – June 30. Numbers may change slightly once our annual audit is completed in late 2023.

YOU'RE ALREADY A FAN OF THE WORK ARDF DOES NOW. BUT DID YOU KNOW YOU CAN SUPPORT ARDF LONG TERM?

Giving doesn't have to be limited to current gifts of cash and securities. Legacy Giving takes many forms, and leaves a lasting impact for generations. Leave a legacy that matters today!





LEAVE A LEGACY TODAY!

Contact our Director of Development, Kelli Hample, for more information. Kelli@ardf.org • 724-251-6045 ardf.org/legacy-giving

ARDF AROUND THE WORLD

The Anglican church has a long track record of serving communities and reaching out through education, economic empowerment, and relational ministry all over the world. Because of this, ARDF's particular model of supporting local leaders through relief and development perfectly aligns with what Anglican churches are already doing in various places. ARDF-US is honored to be a part of a network of National Organizations in various countries which exist to bring the light of Christ to those in need around them, whether through domestic projects or international support. Because of structural differences, the efforts and outcomes of each National Organization are contextual and tailored to the needs and resources surrounding them.

ARDF AUSTRALIA

Founded in 2012, ARDF Australia is thankful for this past year of growth and community transformation. In the past year alone they were able to support 20 life-changing development projects and gave disaster relief to 7 countries around the world.

HIGHLIGHTS INCLUDE:

- Relief provided for Australia, Madagascar, Myanmar, Pakistan, Sri Lanka, Tonga, and Ukraine
- Projects for churches in Myanmar, Tanzania, Thailand, and Uganda
- Education, health, youth and women's empowerment, and income generation projects in Fiji, Indonesia, Kenya, Nepal, Pakistan, Tanzania, South Sudan, Tanzania
- Christian leadership and gospel promotion projects in Myanmar/Thailand and Papua New Guinea

ARDF CANADA

Restoring health, hope, and dignity in Jesus' name, ARDF Canada has sent close to 1.2M to fund 13 projects since their inception in 2010.

HIGHLIGHTS INCLUDE:

- Relief provided for the Ukraine war crisis and Earthquake relief in Turkey and Syria
- Projects focusing on water and refugee assistance in Mozambique and Thailand
- Providing beautiful Lenten devotional material for children

ARDF EGYPT

ARDF Egypt provides valuable assistance and relief to those in their community and the surrounding diocese. Steadily reaching out to the poorest of the poor, they continue to show their neighbors the love of Christ despite difficult or uncertain circumstances.

HIGHLIGHTS INCLUDE:

- Support for refugees fleeing from the war in Sudan. Please pray for the many families of these Sudanese refugees.
- Support for impoverished families. Please pray for the current economic situation of the country

ARDF KENYA

ARDF Kenya Charitable Trust was established in 2018 and launched with two development projects designed to include loans that would be paid back to ARDF Kenya in support of future projects. In 2020, a third project was undertaken in the form of a bakery, generating more sustainable income for future projects.

HIGHLIGHTS INCLUDE:

- Ongoing sustainability efforts
- Projects focusing on healthcare and water
- Successful operation of the bakery in Machakos, Kenya, with approval from the government for the sale of the fortified bread and participation from local farmers growing amaranth crops

ARDF LEADERSHIP

ARDF US LEADERSHIP:

The Most Rev. Dr. Foley Beach, President Mr. David Soutter, Board Chairman, US Trustee The Rev. Dr. Jake Stum, Executive Director Ms. Nancy J. Skancke, Secretary, US Trustee The Rev. Robert Richard, Treasurer Mr. Simon Glass, US Trustee Ms. Gwen Beeby, US Trustee Mr. George Connors IV, US Trustee The Rev. David Cumbie, US Trustee The Rev. Canon Dr. John Macdonald, US Trustee Mr. Mike McDowell, US Trustee Mr. Greg Mueffelmann, US Trustee Ms. Barbara Nelson, US Trustee Ms. Cindy Pennington, US Trustee Mr. Larry Rice, US Trustee The Rev. Andrew Rowell, US Trustee Mr. John Westbrook, US Trustee

GLOBAL LEADERSHIP:

The Baroness Caroline Cox, *Patron Emerita* Humanitarian Aid Relief Trust

The Most Rev. Robert Duncan, *Patron* Former Archbishop of the Anglican Church of North America

The Most Rev. Dr. Foley Beach, *Global Chairman* Archbishop of the Anglican Church in North America and Bishop of The Anglican Diocese of the South

The Most Rev. Dr. Glenn Davies, *President* Former Archbishop of Sydney and Bishop, Diocese of the Southern Cross

The Most Rev. Stephen Than Myint OO, *Global Trustee* Archbishop of the Church of the Province of Myanmar and Bishop of Yangon

The Most Rev. Jackson Ole Sapit, *Global Trustee* Primate and Archbishop of all Kenya

The Most Rev. Dr. Laurent Mbanda, *Global Trustee* Archbishop and Primate of the Anglican Church of Rwanda

The Most Rev. Datuk Melter Jiki Tais, *Global Trustee* Archbishop of the Church of the Province of South East Asia

The Most Rev. Justin Badi Arama, *Global Trustee* Archbishop and Primate of the Province of the Episcopal Church of South Sudan and Bishop of Juba

The Most Rev. Hector (Tito) Zavala Muñoz, *Global Trustee* Archbishop of Anglican Church of Chile, Bishop of Santiago

The Most Rev. Stephen Kaziimba Mugalu, *Global Trustee* Archbishop of Uganda and Bishop of Mityana





140 N. Ocoee St. Suite 102 Cleveland, TN 37311

How to Give

You can give by sending a check payable to: ARDF PO Box 645354 Pittsburgh, PA 15264-5354

Contributions can also be made on the ARDF website at: www.ardf.org

For more detailed information or questions about ARDF or our projects please call our office or email admin@ardf.org



c/o Box 1013 Burlington, ON, L7R 4L8

How to Give

You can give by sending a check payable to: ARDF Canada c/o Box 1013 Burlington, ON, L7R 4L8

Contributions can also be made on the ARDFC website at: www.ardfc.ca

For more detailed information or questions about ARDFC, please email info@ardfc.ca or call 1-705-816-5056



Anglican Relief and Development Fund Australia

Exchange Tower, Level 1 530 Little Collins St Melbourne, VIC 3000

How to Give

You can give by sending a check payable to: ARDF Australia Exchange Tower, Level 1 530 Little Collins St Melbourne VIC 3000

Contributions can also be made on the ARDFA website at: www.ardfa.org.au

For more detailed information or questions about ARDFA, please email mail@ardfa.org.au





